Research workflows, paradata, and information visualisation: feedback on an exploratory integration of issues and practices - MEMORIA IS

Iwona DUDEK , Jean-Yves BLAISE UMR 3495 CNRS/MC MAP – Marseille, France

Abstract

The paper presents an exploratory web information system developed as a reaction to practical and epistemological questions, in the context of a scientific unit studying the architectural heritage (from both the historical sciences perspective, and an engineering science standpoint). The article presents the methodological and analytical potential of this system for the description, analysis and information sharing of research workflows.

The MEMORIA prototype is first and foremost an effort to build a tool that should help us to ensure the traceability, transmissibility and verifiability of scientific results and fulfil the challenges of open science (providing free access to the content produced). The specificity of the system is to empower a formal characterisation of processes that led to this or that research result by listing the most important elements necessary for a proper understanding of the result. An important point is the ambition to deploy visual interfaces providing access to resources and enabling direct analysis of the information collected. Ultimately, the project aims to depict a cognitive and methodological approaches behind scientific results using the possibilities offered by Information Visualisation.

The paper presents and defines the key concepts behind our approach and describes how they develop in practice. The theoretical aspects are illustrated with practical examples. The paper concludes with an analysis of the benefits and potential of the systematic approach to scientific process documentation that we introduce, highlighting its advantages and discussing its limitations.

Keywords: web-based information system, paradata, scientific results, research workflows, information visualisation, historical sciences

1. Introduction

Documentarists, archaeologists, cultural historians, computer scientists and ICT practitioners – more and more frequently stress the lack of reliable tools for documenting multiple aspects of research processes (*i.e.* its intellectual/cognitive, methodological, technological, tacit elements). The research initiative that we propose to discuss bases on the idea that beyond metadata describing outputs themselves, the scientific community is awaiting for 'paradata' that would include means to ensure traceability, verifiability and comparability of research workflows. This means sharing procedural knowledge and it is known not to be a straightforward task.

Doing things does not require the same skills as careful documenting, especially when the purpose of documentation is to picture comprehensively, the how and why of the overall 'production' process. In the Journal of Documentation Swedish researchers analyse how archaeologists document their work practices within archaeological reports [27]. They stress that sharing procedural knowledge ... *is difficult because of the lack of experience in thinking of their doings in terms of documentation* Describing and documenting, like perhaps all competences, require organisation, structure and practice. Not surprisingly, then, that practitioners themselves find it difficult to describe what they do, as this refers to their personal knowledge (acquired by learning) and recollections – two interrelated but distinct aspects of memory.

First of all, *knowledge has to be acquired*. If someone has not learnt how to document, he or she will probably struggle to do it well. Documenting needs to be taught.

Secondly, different processes involves *different types of knowledge*. Carper [13] identified four fundamental patterns of *knowing* (in nursing): empirical, personal, aesthetic, and ethical knowing. Others, following Michael Polanyi, classify knowledge into explicit knowledge (knowing-that) and *tacit knowledge* (knowing-how) [18, 24]. Depending on the problem we focus on, knowledge can be furthermore categorized as declarative or *procedural* [8, 11], *contextual* [5, 9], *somatic* [5, 23, 25], *a* posteriori or *a priori* [43], and so on. This diversity reflects the complex nature of a knowledge to be transmitted. It encompasses at the same time facts, models, taxonomies, know-how, intuition, ethical components of a given practice, perception, mind-body action and reaction, the ability to identify one's own individual biases affecting the quality of work, *etc*.

In addition, human memory is unreliable, imprecise and subject to distortions. Our ability to remember detailed information about what we are doing and why we are doing it is limited - in quantity, quality and time [37]. Some experts highlight the inevitability of forgetting - ... forgetting, is not a failure of memory, but a function of it ..., ... The brain always tries to forget information it has already learned ... [22]. It is therefore difficult for one to reconstruct a sequence of actions (activity types, decisions, their cause and effect relationship, their temporal sequence, instruments employed, people involved ...) within a longer process.

Finally, many frontline practitioners tend to understand their practice as the 'doing'. In her thesis Rosmary Doyle [14] explores the relationships between practice ('doing') and documenting activity in social work. She points out that social work practitioners considers 'describing and documenting' practices as *... secondary, bureaucratic concerns, with no material effect on the core processes and outcomes ...* of their work practice. The statement that such a state of affairs is also observable in other areas of human activity – including heritage sciences - is not likely to stir up much controversy.

This paper presents the methodological and analytical potential of the MEMORIA web-based information system for the description, analysis and information sharing of research workflows. The system has been conceived and developed as a reaction to the practical and epistemological questions, in the context of a scientific unit studying the architectural heritage. The main purpose of the system is to identify various results obtained through scientific studies and to describe formally

the processes that led to this or that result. Elements taken into account include: structure of a research process, methods and approach used in the investigation, tools and instruments, actors and their roles within the process, scientific context (*e.g.*, organisational framework, objectives), sources, inputs (*e.g.*, outputs produced previously and described by a specific process), dates ...

Before detailing how the concept of paradata develops in practice in the aforementioned information system, it is important to clarify a set of basic concepts related to it.

1.1 metadata, paradata, provenance, process, workflow, pipeline - terminological confusion

The concepts of *metadata, paradata, provenance, process, workflow* and *pipeline* are increasingly used across disciplines. However, these terms lack sharp and consensual definitions.

1.1.1 metadata, paradata

Recent study on the use of the 'paradata' concept in a corpus of scholarly texts from archaeology and cultural-heritage studies [41] points out a considerable disagreement about what paradata is and what its purpose might be. Some consider paradata as a subset or a type of metadata [10, 26] - calling them *provenance metadata* [3], or *reference metadata* [29]. Others perceive them clearly as information distinct from metadata [30], or assess concepts of metadata, paradata and provenance as partially overlapping [29, 36]. However, a common consensus can be found: paradata refers to information about productive process.

In the context of our work, in line with the definition given by Australian Research Data Commons [3] we view 'metadata' as **data/information about an object or resource** that describes its characteristics such as content, quality, format, location and data administrative information. From the goal-oriented point of view, metadata is data/information associated with the scientific results to ensure their findability and traceability.

In turn, 'paradata' should be understood as **data/information about a process by which an outcome was achieved** including: methods (why and how the object or resource was 'produced'), intellectual processes (decisions, reasoning paths, ...) circumstances under which results have been achieved (scientific context of the process, organisational framework,...), and the resources engaged (what tools, sources, inputs and approaches were involved in the successive stages of object or resource production, who was involved and when, ...). From the goal-oriented point of view, paradata within our system is data/information associated with the scientific results to ensure their verifiability and comparability.

1.1.2 process, workflow and pipeline

A similar cloud of semantic ambiguity surrounds the concepts of *process, workflow* and *pipeline*. Depending on the sphere of application - business, art or a specific scientific field - these terms may carry different conceptual meaning that can range from abstract concepts (*e.g.*, workflow which refers to enterprise activities [7] to very specific, tangible elements (*e.g.* workflow and pipeline referring to scripts or codes) [31, 33].

Often used as synonyms, these terms can be associated with tools (*e.g.*, management of document flows), diagrams (*e.g.*, timeline or concept flow diagrams), modelling methods, sequences of real life actions, etc. However what seems to be the common denominator, is that they all refer to a *sequence of tasks leading from a trigger to an outcome.*

In the context of our work we will use these terms, in the following sense:

- a 'process' will be understood as *a series of actions or steps taken in order to achieve a particular end*. In other words, it is the actual, real work as it is done ('doing').
- a 'workflow' will be considered as a view or representation of actual work just as a map is a representation of a territory.

• a '*pipeline*' will refer to a *linear predefined sequence of steps or instructions*.

What is important to say, is that a *workflow*, as opposed to a *process* or a *pipeline*, is most often a selection (deliberate or not) of actions through which a piece of work passed from initiation to completion.

The formal descriptions of workflows may vary from a purely verbal, linear, textual form [16, 32], to diagrammatic multipath representations [1, 12, 32, 34]. Visual representation of processes by diagrams is a well-established practice. They are widespread in business [7] and scientific research [21], but they are also used in law [34], construction management [12], health risk communication [2], chronic disease care [35] or education [32].

Workflows are commonly used to keep a *record of what has been done*, or to visualise a series of steps on the way towards the project objectives, as well as current problems and potential disruptions. They are also employed as a *communication support* to enhance communication of issues to a generic audience, or as a basis for discussion among group members. Their visual character helps to understand patterns and relationships between activities, improves the accuracy of quantitative reasoning and therefore may improve problem solving and decision-making. According to the field of application and objectives, workflows vary in the nature of what finds expression in a workflow (*e.g.*, necessity to incorporate new ideas and insights, frequent changes and redeployment, or automation and execution of repeatable sequences of a process), modelling requirements (*e.g.*, the number of independent sub-workflows that may be executed concurrently), the amount of data that needs to be handled and processed, the scale of the workflow (*e.g.*, the number of partners engaged in the interaction), *etc.* [47]

Thanks to their inherent property of displaying and ordering the relations between data over time and facilitating contextual and targeted reading of the data/information they present, workflow diagrammatic representations can more easily convey protocols progression than words alone. Tufte claims that: *well-designed graphics are far more effective than words in showing observations* [46]. Yet, one should not assume that all graphics are more clear and understandable than a text. In this context, the role of the information 'recipient' must not be overlooked. Research surveys indicate that individuals' interpretation of the information graphics depends on their expertise (familiarity with the topic and prior knowledge) and instruction (graphic interpretation skills) [2, 20, 40].

1.2 statement of need

In 2014, as a result of the lack of systematic documentation and archiving of research results within our team, as well as of the fluctuation of the people involved in research works we noticed a partial but significant information losses. We lost information about what was done, by whom, what the original objectives were and what limitations were encountered, which files contain what, how to open them, and so on. Data and information collected in the course of numerous projects and results of their analyses at various stages of progress were - and unfortunately still are - organised and described in an individual manner. The central research problem of the MEMORIA project¹, launched to address the above questions, is to elaborate methods and technical means to depict scientific results, with indicators (metadata and paradata) that would allow for a better understanding of our research results as well as of the processes through which these results were obtained, and to make this information searchable and available for others.

In the following sections we present the *methodological approach* we have developed and adopted to structure, preserve and analyse *metadata* and *paradata*. First, we define the key concepts behind

¹ The MEMORIA project is a long-term project initiated in 2014 by members of the MAP-Gamsau team (UMR 3495 CNRS/MC MAP); <http://memoria.gamsau.archi.fr/projet/objectives.php?lang=en>

our approach, and present objectives that guided us. Theoretical aspects are illustrated with practical examples in the *Results* section. Finally, we present the benefits and the potential of the approach, highlighting its advantages and discussing its limits (*e.g.*, limitations in the description of someone's cognitive approach, difficulty in communicating complex information consistently, longevity of a webbased information systems).

2. Methods

Our approach to the preservation and analysis of metadata and paradata bases on the following principles:

- the system should describe the *results of research activities* this is where we have to decide what we consider to be a 'result', what types of results should be taken into account and what is the relevant information (metadata) we should record,
- for each result we should be empowered with means to depict the *process* that led to it a process should structure the key elements necessary for a proper understanding and verification of the result by presenting the succession of actions and decisions in the form of a workflow diagram enabling *focus-plus-context* interpretation,
- the information collected and stored in a database should be accessible and queryable. It should serve as a basis for *comparative analyses* (*e.g.*, evolution of the techniques and instruments used and their impact on our work) building on *InfoVis* practices.

2.1 results of research activities (output, composition, publication)

Research activities may lead to highly heterogeneous results ranging from scientific outputs per se to dissemination products. Our choice was to distinguish three types of results that we call respectively *outputs, compositions* and *publications*.

An 'output' is a scientific result per se - ... a set of new data or information, or a raw result stemming from a processing and/or interpretation of data and information driven by a scientific objective ... However, not every result obtained from any activity shall be considered as an output - considering it as such is a choice, which means that the assessment of the value and importance of a given result should be left to the individual researcher. In other words, just as there is no point in drawing a 1:1 map of a territory, there is no point in tracing every single outcome of our activity. An output can be a simple document (a 3D model, a plan, a point cloud) or a collection of documents (a collection of models, charts). An output can be characterised by a series of descriptors (metadata) describing both the container (*e.g.* title, creator(s), format), and the content (*e.g.* one or more objects of study, temporal coverage).

A 'composition' and a 'publication' are considered as dissemination products. They combine and reorganise information brought to the existence in outputs. A 'publication' presents or sums up experiences, pieces of knowledge in a systematic and organised way, is a self-explanatory result and it is always public and context driven. A 'composition' generally cannot be fully understood without an additional assistance or a supplementary document as it does not necessarily target a given public, a given context (*e.g.*, presentations supporting informal workgroup discussions. Another key difference between 'composition' and 'publication' in that the former can be employed as part of the latter (*e.g.*, redrafting a fragment of the 16th century plan for publication purposes).

The conceptual differences between output, publication and composition are reflected in the categories of metadata describing them. (Fig 1)

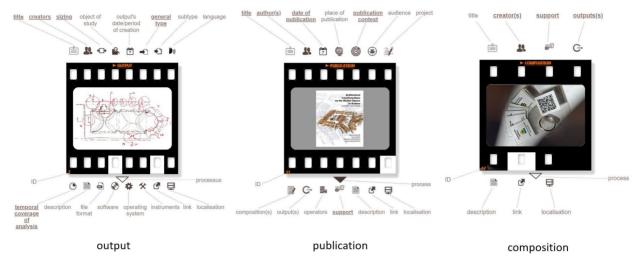


Figure 1 - The presence or absence of metadata for each element of the system is visually expressed by a 'film frame' metaphor which summarises the completion of the documentation effort.

Metadata provide only cursory information about what has been achieved, and where it is possibly available. Metadata alone do not allow to describe - and therefore to understand - what exactly the results are (*e.g.*, data quality), how they should/can be interpreted, to which extent they can be exploited. In short, they do not allow an evaluation of the usefulness of the results nor their proper interpretation. This information is to be found in the *'process workflow'* (a formal description of a research protocol that led to an outcome's creation) and in the paradata that have been integrated into it. (Fig 7, 10)

2.2 representing processes as workflows

In heritage sciences at large where observation, interpretation, subjective choices, specific and general knowledge, analogies, inference based on source selection intermingle throughout the scientific process, it is impossible to automatically trace the sequence of steps and decisions taken. Identification of a single and optimal pipeline is impracticable - each process is unique. Whether we choose to use an ethnic language or a diagrammatic representation to express the sequence of steps taken, the final result will show our *mental map* of the process.

Processes can be described by words. However, ... a language [...] requires a linear progression of thoughts that may mask the interconnectedness of knowledge... [6]. The examples of text-based workflows inherit the above-mentioned limitations - for example research workflows proposed by SSH Open Marketplace [44]² - designed to represent sequences of operations (pipelines) performed on research data during its lifecycle.

A research workflow is often a complex and non-linear sequence of steps to describe. In that context diagrams allow the representation of relationships between objects from simple order to complex correlated relations (networks). They may be used to enhance *visual* (non-verbal) *reasoning skills* and

² The goal of SSH Open Marketplace scientific workflow is to enable sharing and re-use of workflows that are essentially a short, step-by-step guides. A workflow is composed from a sequence of paragraphs representing successive steps. Each step can be associated with the TaDIRAH [42] metadata and linked to various digital items (papers, web pages, reports) called *useful resources*. From the legibility point of view these workflows resemble a hypertext (with similar difficulties in grasping the whole problem at once).

exploit *iconic memory*³. The desire to privilege visual reasoning to support users' cognitive abilities was the starting point for the design of *memoria workflow diagrams*.

2.3 workflows from the InfoVis perspective

A process- a series of actions or steps – develops over time, therefore its visual representation (workflow), must be tailored to time-oriented data. In visual formalisms, time may be modelled in four different aspects: scale, scope, arrangement and viewpoint [1].

- scale a given visual formalism can use ordinal time and thus display only a relative order of events (before-after). It may be based on the smallest possible predefined unit which may be defined as a second, an hour, a year ... (discrete time), or allow for continuous time correspondence enabling possible mapping to real numbers,
- **scope** time-based visual formalisms may use both *point-based* and *interval-based* data model,
- *arrangement* depending on the intention to emphasis the *linear* or *cyclical* nature of a workflow, different variations of linear or cyclical time can be used,
- *viewpoint* data may be presented using ordered time (things that happen one after the other), branching time (alternative scenarios) and multiple perspectives (parallel event).

The set of the most commonly used process-oriented diagrams includes: flowcharts, UML activity diagrams, lifecycle diagrams, timelines, Gantt charts, concept maps and mind maps (Fig 2). Some of them may be adapted to support different scales, scopes, arrangement or viewpoints, but each visual formalism has its own intrinsic limits.

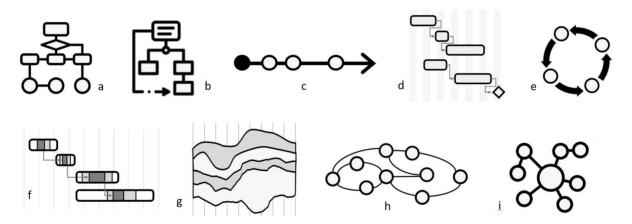


Figure 2 - Diagrams which are most frequently used to represent processes : a) flowcharts, b) UML activity diagrams, c) timelines, d) Gantt charts, e) lifecycle diagrams f) PlanningLines, g) streamgraphs, h) twist of pearls graph and i) mind maps. [cf. 1, 34]

For example, a *flowchart* – the most commonly process-oriented diagram used - originally designed (in 1949) to plan computer algorithms, is tailored to represent decision making processes. It offers a terminology and 'syntax' dedicated to this purpose (*e.g.*, input, process, decision, output, initialisation). Flowcharts and the family of similar process-oriented diagrammatic formalisms, including *UML activity diagrams* or *DRACON diagrams*, allow the representation of iterations, parallel and concurrent processing, but do not allow the distinction between *repetitive* or *iterative* activities (Fig 3). As they were designed to plan computer algorithms they do not take into account actions that

³ Examples of use of diagrammatic representations in education, such as concept maps, indicate that their use *may be less influenced by language skills and short-term memory than written answers* [6]

take place simultaneously or occur without any regular sequential order - typical of humans. Moreover, their graphical language is rather nasty. This may seem like an exaggeration, but graphic quality, is of major importance in helping to understand difficult schemes: *... people do not accept or attend to graphics they dislike ...* [2]. Further analysis of the inherent limitations of the above visual formalisms is beyond the scope of this paper.

2.4 memoria workflow diagrams

To avoid getting locked into pre-existing constraints, we decided to design *memoria workflow diagrams* by thinking outside of the box. We have, however, built on our prior knowledge to draw on various existing visualisation formalisms. The main goal was to provide a diagrammatic representation that could serve as food for thinking, enabling a *focus-plus-context*⁴ interaction, preserving graphical simplicity and respecting the *data-ink ratio*⁵ principle. The resulting diagram is a kind of *cognitive map*, in other words: *a visual representation of a person's (or a group's) mental model for a given process* [19]. Of all the formalisms known to us, the concept maps are by far the closest formalism to memoria workflow diagrams. In order to highlight the specificity of *memoria workflow diagrams*, we will describe them in comparison to this formalism.

Concept maps are visual formalisms for organising and representing knowledge in a form of a graph, where the nodes represent concepts (names) and the labelled and directed links - that organise and structure information - represent the relationships between them (linking words). Concepts are (in principle) represented in a downward-branching hierarchical structure – the most general concepts are arranged at the top of the map and the more specific ones, are organised hierarchically below. Each node can have more than one parent, therefore nodes in a concept map are often cross-connected. The aim of concept maps is usually to explore relationships among several concepts [38].

The *memoria workflow diagram* is basically a concept-map-based graph (DAG)⁶, where nodes represent activities and the connections between them represent temporal relations. The key particularities of this graph may be summed up as follows:

- memoria workflows diagrams are *time-oriented graphs* time in the most conventional manner expands in a rightward direction,
- links between nodes are not labelled, instead, their shape represents the type of timeoriented relationship (Fig 3),
- a workflow diagram is endowed with a set of symbols to annotate the process (*e.g.*, milestone notes a brief record of observations about a particular stage in a process, infrastructure used as a support during the process, link to the preceding process(es) establishing a coherent sequence of processes within a project),
- a formal identification of the moments in the workflow where results appear, differentiation of the type of these results (output, composition or publication).
- general data describing the process itself (*e.g.,* name, project(s) within which the process is/was conducted, remarks) accessible behind icons.

 ⁴ The main idea of *focus plus context* visualizations is to provide viewers with the opportunity to see the object of interest presented in all its details (focus) while having the big picture - all the surrounding information (context) – available [28].
 ⁵ A concept introduced by Edward Tufte. Data-ink is the *"non-erasable core of a graphic, the non-redundant ink arranged in response to variation in the numbers represented*. If the data ink is removed from the image, the graphic loses its content.

Non-data-ink does not transport the information, (e.g., background colour, edges ...). [45]

⁶ directed acyclic graph - a graph that does not have a closed loop

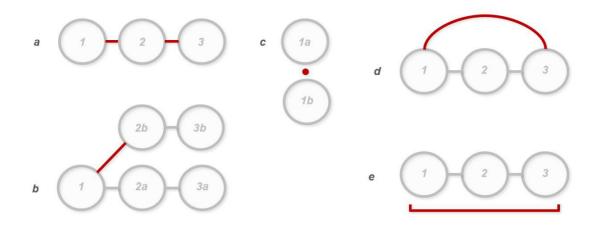


Figure 3 – Links between memoria workflow nodes organise and structure time-oriented relations between activities, using following typology: a) chain - a sequence of a successive activities over time (displaying their order), b) parallel sequences of activities – activities that run concurrently in time, c) knot of activities - a set of activities that take place simultaneously or occur without any sequential order that could be determined (i.e. the activities alternate over time in a non-regular manner), d) iterative sequences or activities (i.e. cyclic repetition of activities or their sequences on the same item in order to bring the result looser to a desired end with each iteration), e) repetitive sequences or activities (i.e. repetition of the same operations on multiple items, done once for each item). In particular cases, when the information about the order of activities is missing, the order of execution of the activities within a process can remain unspecified.

Another noteworthy difference between *memoria workflow diagram* and a conventional concept map lies in the visual encoding of the nodes.

2.4.1 memoria nodes (activities)

In a typical concept map a node is a labelled concept. By contrast, memoria nodes encode the following information without the use of ethnic languages: activity type (glyph), its affiliation to one a particular group of activities (colour) and the presence of paradata provided for each individual activity (Fig 4).

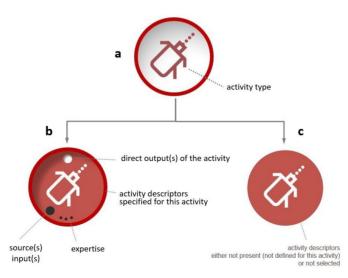
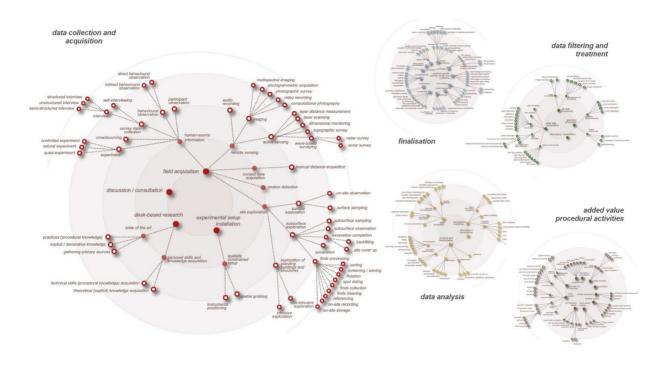
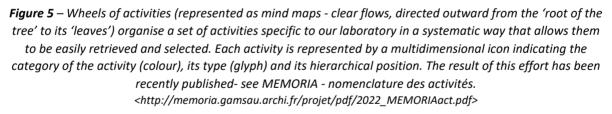


Figure 4 – An example of memoria workflow node (laser distance measurement activity) - red colour refers to the activity's group (data collection and acquisition). a) declared, but not yet described activity, b-c) described activities: the background colour refers to a given group of activity, the presence of visual elements indicates advancement in activity's characterisation (paradata).

Activities (nodes) are picked up by users via interactive 'wheel of activities'- diagrams showing activities (with definitions and examples) distributed into five consistent groups (Fig 5). We have not based our model on any pre-existing example but on our data and our experience. All activities have been structured into five groups gathering goal-oriented activities dedicated at: A) data collection, B) transformation of the raw data into a form suitable for analysis, output production or finalisation needs, C) data analysis encompassing methods of gaining of a theoretical, explicit knowledge, D) the research phase centred on the use of procedural knowledge such as scientific procedures and technological protocols, E) research process that are specifically undertaken in dissemination contexts such as publication, communication, *etc*.





Activities were collectively identified and structured during a long-term elicitation cycle [15]. This elicitation step is a crucial and recurring stage in the Memoria IS construction. Such a step was recently undertaken in cooperation with a group of archaeologists and the system was extended to explore its potential in archaeology - more precisely in a phase of archaeological fieldworks.

The division of activities into the above-mentioned five groups is sometimes perceived – especially in data science circles - as an approach based on *data lifecycle*. We comment on this aspect in *appendix 1*.

2.4.2 from the mental model of a process to its memoria workflow diagram

Structuring one's own mental model of a process into a temporally organised diagram is a way for a researcher to interpret and question his/her own research protocol, but also to foster exchanges with other scientists on the basis of a shared description. However, as mentioned before individuals' interpretation of the information graphics and their capability to model and structure their own

knowledge - depends on their graphic interpretation skills. Hopefully these skills can be learned, trained and refined.

At this stage of development, the system is functional and allows to describe and structure a process associated with the 'production' of one or more outcomes. Navigation through the *wheels* allows the selection of activities – all selected activities are stored within an 'activity tray', from where they can be dragged and dropped inside a composition grid and structured into a process by specifying relationships between activities (*e.g.* order of execution, iterative or repetitive segments, *etc.*)

From then on activities dropped inside the composition grid can be documented with paradata (activity by activity). A workflow diagram is a sort of a backbone for the 'body of the process'. Paradata depicting each activity are anchored on it, they are freely accessible, searchable, editable (Fig 6). Organised by the mean of a workflow they are stored in an RDBMS. They can be queried, compared and visualised.

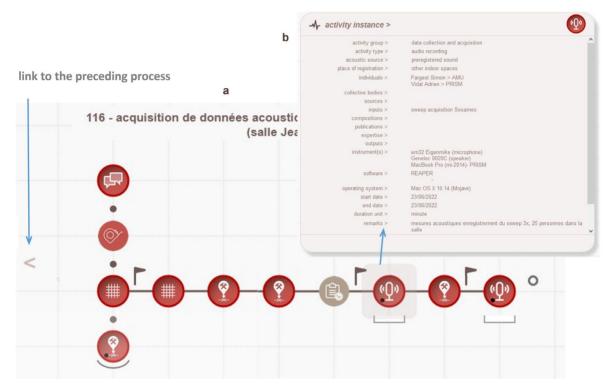


Figure 6 – The structure of the process acts as the structural backbone of the paradata declared and organised within each activity. a) Example of memoria workflow diagram illustrating an acoustic data acquisition process, conducted in "full-room conditions" (25 people randomly distributed in the room). Instruments were positioned

basing on a protocol applied a few weeks earlier in "empty room" configuration. The chaining of those two processes is assessed visually. The first lecture of this workflow underlines the linear structure of the process, composed in majority from nodes corresponding to data acquisition. b) outputs' paradata declared within the highlighted activity (audio recording).

<http://memoria-dev.gamsau.archi.fr/is/enter.php?show=process&_op=set&id=116>

3. Results

The majority of the Memoria IS exploratory interface was developed and tested as part of the SESAMES ANR project⁷. During this period over 240 results - stemming from six independent projects - have been identified and described (most of them are outputs). The mainstream of our work deals

⁷ Projet ANR-18-CE38-0009-01 <http://anr-sesames.map.cnrs.fr/index.html>

with study of architectural heritage, but not from a perspective of archaeology, so examples of workflows already present within the system may be thematically distant from archaeological practice – and therefore may be hard to comprehend. We have therefore chosen to overcome this struggle by constructing a hypothetic project representing archaeological fieldwork based on a real-life example. We will use this example to concisely illustrate the particularity, usability and potential benefits of our exploratory system.

3.1 How to create a workflow diagram? From the identification of a result to workflow description. The hypothetical example we will present below is based on the analysis of an actual archaeological fieldwork report⁸.

3.1.1 identification of results

On the basis of the report's content we have identified a set of ten outcomes (Fig 7). Nine of them, categorised as outputs and one as a publication, were described within the Memoria-sandbox platform – the IS familiarization tool. The following step, was to interpret the report so as to structure the excavation process into a *memoria workflow diagram*.



Figure 7 – Nine outputs identified (and partially described) for the illustrative example of archaeological fieldwork. On the right, metadata on the report, using the form of a film metaphor, illustrates the level of completion of the publication's description.

<https://sandbox.memoria.map.cnrs.fr/is/enter.php?show=publication&id=20>

3.1.2 workflow diagram as an answer to a question

Let us return again to the comparison of workflow with concept maps. Their inventor J.D. Novak points out that the sensible approach to construct concept maps is to work with reference to a *focus question* – ... *a particular question we seek to answer*... [38]. A similar approach should be taken when trying to shape a workflow within the Memoria IS. Within our system, the focus question is: *how did I proceed to obtain this result? What were my subsequent steps? In this hypothetical example the question became: How did this group of archaeologists proceed to obtain these ten results? What were their subsequent steps?*

The answer to this question was particularly perplexing. The core of the report focuses on the presentation of the results of the operation and the research context (archaeological, geographical and geological ...). It contains exhaustive administrative data, but the section on methods and means is relatively short and contains not enough details to properly reconstruct the sequence and succession of actions taken. The workflow diagram presented below is one of numerous options we considered (Fig 8). This diagram certainly does not reflect the actual progress of the work, for which

⁸ DIGELMAN, [39] The interpretation was done by I. Dudek (an architect with no practical experience in archaeological excavations), therefore the reader is asked to bear in mind the theoretical exemplary nature of this demonstration, which is intended only to illustrate the functionality of the system.

more detailed information would be needed (*i.e.* field notes, layer forms ...). However, it is a version from which it is possible to start the reflection and discussion.

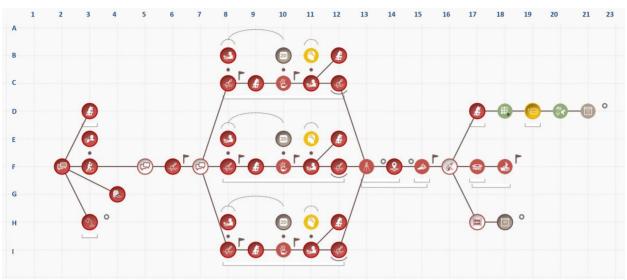


Figure 8 – Memoria workflow diagram - archaeological survey on the basis of an archaeological report https://sandbox.memoria.map.cnrs.fr/is/enter.php?show=process&_op=set&id=118. The grey circles indicate the moments at which the output data (identified in the system) appears. The story the diagram tells is detailed in appendix 2.

3.1.3 To what end can a process be described?

An important decision is to make it clear for ourselves **why** and **for whom** we are documenting. What elements of the process we may consider as relevant (*i.e.* activities, milestone notes) and which paradata we will be willing to provide depends on the reason for documenting. In different cases, the effort put into the description will not be the same. If someone is documenting for oneself, so as not to forget, then he/she will select the fragments that are important to him/her. The knowledge about a process will be structured differently for colleagues from the same discipline - who are familiar with the methods, objectives and approaches used - and for specialists from other disciplines, who know neither the objectives nor the specifics of the approach. Again, we will structure a workflow diagram differently when trying to give students the theoretical and practical basis (how to proceed, what to avoid).

In the current state of implementation, the Memoria IS allows documentation of real-case (past and ongoing) processes. The description and structuring of workflows have been carried out in both singleuser and group work modes. Both modes engage a certain level of self-reflection, requiring analysis of one's own work process (*i.e.* method, organisation, errors, shortcomings ...) thus ultimately increasing our epistemological awareness. The collective description mode additionally allows to understand the insights and perspectives of other participants.

We identified two other potential uses for workflow diagrams - 'theoretical process' and 'project process'. The concept of 'theoretical process' has a potential of passing on know-how and expertise of an individual or a research team - it could serve as a basis for tacit knowledge consolidation and transfer. One case study has already been tested⁹. The process represents the way actors of the SESAMES survey campaigns would a posteriori define good practice for expeditious dimensional manual survey campaigns. It represents a theoretical (template) process, corresponding to optimal survey conditions for architectural multimodal acquisition protocol (low-cost spatial and sound data

⁹ https://sandbox.memoria.map.cnrs.fr/is/enter.php?show=process&_op=set&id=54

acquisition protocol). This theoretical process stems from the analysis of the set of 15 real surveys. It takes into consideration difficulties that had to be dealt with in real cases (such as a very limited time *in situ*). This type of diagrams could play a constructive role in both research and education.

Planned operations ('*project process*') could also be recorded using a memoria workflow diagram. A major opportunity in this case would be to enable documentation of the project during its execution using its project workflow diagram. A later comparison of the planning and execution diagrams could be used, for example, to highlight unanticipated elements. Both components – *theoretical and project process* - are pending implementation and testing.

3.1.4 How does the notion of metadata and paradata unfolds in practical terms in the MEMORIA IS? As outlined earlier, we consider metadata as data/information about characteristics of an object or resource. Their role in the system is to facilitate results' findability and filtering, and to enable their comparative analysis. *Paradata* concern the process of results' production. Their function in the system is to allow the recording, sharing, explanation of the protocols used to produce the results, and to enable their comparative analysis (Fig 10).

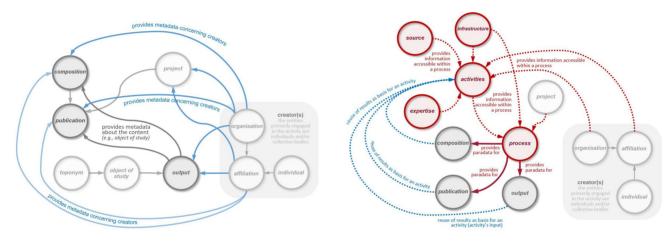


Figure 10 – *Elements storing metadata and paradata within Memoria IS. The basic metadata are stored within each result (output, publication, composition).*

The ultimate aim of these analyses, would be enlarging epistemological awareness of the methods and approaches we use (identification of biases and errors for example), influence of tools we use on the outputs we obtain, and so on. In order to approach to this goal, it is necessary to enter into the system a sufficient amount of data. Here comes the hard part – people involved actively in scientific research, often do not take time to document sufficiently their work. An in-depth analysis of this issue is beyond the scope of this document, but we will nevertheless shortly comment on it in the *Discussion* section.

3.1.5 What we learnt from examining our case-study archaeological report

Our attempt to describe an archaeological report in the form of a memoria workflow diagram highlighted clearly the nature and objectives of this document. It is a publication presenting several outputs to a given public (regional archaeological service) in the context of exploratory archaeological survey. It sums up results achieved in a systematic and organised way. An accurate and truthful description of the process based solely on the information contained in this type of document is impossible. The crux of the matter is that an archaeological report answers the questions posed prior to the operation – *i.e. evaluation of the condition of the preserved archaeological layers and of the existence of previous occupation levels, supplementing the chronological phases already partially*

established ... It therefore presents a selection of outcomes and summarises roughly the course of action. Some documents containing the missing clues are certainly conserved, but could potentially be dispersed.

The *metadata* describing the results of this operation is relatively complete (Fig 7). What is missing relates to file formats, instruments and software used to produce the outputs.

The *paradata* that can be extracted from the report are more concise. Technological and methodological elements, such as the organisational and temporal pattern of the process, the role of each person in particular activities, the techniques used to uncover remains, the different phases of excavation strategy, the instruments and tools used, the obstacles encountered, the decisions taken, or the ethical and legal elements (legal restrictions, copyright) are not presented in a sufficiently precise manner in the report.

3.1.6 "To see is to forget the name of the thing one sees" [Paul Valéry] - the role of Information Visualisation within the system

The basic principle, which has guided us from the very beginning of the project, is based on the reinforcement and facilitation of non-verbal thinking in all phases of the system's use - in the phases associated with data feeding (filling in and recording the data), in the knowledge elicitation (process structuring), in the searching and filtering of the data and, above all, in the data analysis phase.

At the current stage of development, the Memoria IS helps the user to access structured metadata related to outputs and processes in read mode (the what, where, when and how of an output, *etc.*) and for all types of results to retrieve structured metadata in PDF format. The system provides data visualisation tools that can be used to exploit the content collected (metadata or paradata) so as to obtain a visual answer to a given question such as: *What are the main categories of activities that make up an individual's operational profile?*, *What are the relations between the various processes conducted within a project?* (Fig 12), *What are the relative proportions of each group of activities inside a process, and how many inputs, outputs/results and sources are concerned?* (Fig 11)

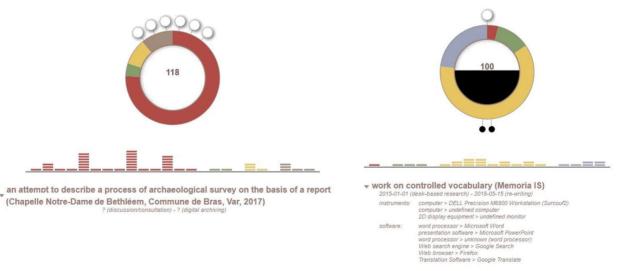


Figure 11 – Process as activities' proportion rings, one of the system's data visualisation tool designed to provide an answer to the question: What are the relative proportions of each group of activities inside a process, and how many inputs, outputs/results and sources are concerned?
On the right, the case-study of archaeological fieldworks – six outputs identified in this process, a prevailing number of data acquisition activities (red colour) with a predominance of photographic survey, excavation and subsurface observation activities, missing paradata concerning tools, dates, and instruments.
>

On the left, the conceptual modelling process of the controlled vocabulary employed in the Memoria IS – the apparent predominance of data analysis (yellow colour) and huge quantity of sources used within the process (black feeling of the interior of the activities ring).

<https://sandbox.memoria.map.cnrs.fr/is/analyse.php?viz=1&v=100>

Multiple interactions are possible with the activities' proportion rings, for example display of percentage of activities from various groups, links to and information about the process's results (outputs, compositions, publications) and about elements the process is based on (sources, inputs, expertise).

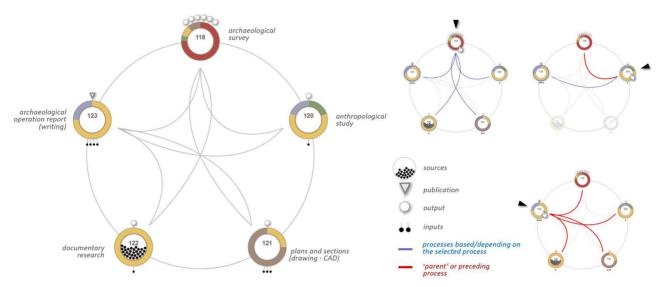


Figure 12 – Process variability chord diagram – a data visualisation tool displaying relations between processes conducted within a given project. On the right, the case-study of archaeological survey composed from five processes (four of them are non-data-driven study, drafted only by the way of example). Processes are represented as activities' proportion rings and ordered chronologically (clock wise) according to the start date of the first activity declared within a process.

On the right, examples of user interactions – an onmouseover highlights the processes declared as being related to the process that is being pointed to. In this case study, archaeological fieldworks produce outputs used as inputs in all subsequent processes. The anthropological study bases on archaeological fieldworks and serves the archaeological operation report. Report writing bases on all preceding processes. https://sandbox.memoria.map.cnrs.fr/is/analyse.php?viz=3&v=13

A set of six visualisations has been implemented. Others are awaiting their turn. (*e.g., What activities are more frequent in close relation with a selected activity? How has a number of resources produced for a given object of study changed over time?, What are the main categories of activities that build the operational profile of an organisation?, How has a number of resources produced for a given object of study changed over time?).*

The system interface is intended to provide the user with a visually stimulating environment, free of unnecessary embellishments (*i.e.* not carrying extra information), but showing variation in the data and drawing attention to the meaning and substance of the data.

A recent study on the documentation in archaeological field reports [27] points out that ... reports have had a relatively poor renommée as being uninspiring to read [...] and according to critics, too often superficial, uninformative and of low scholarly value ... The scientific reports are probably not very thrilling either. We believe, that certain dose of visual 'food for thinking' can substantially deepen knowledge and understanding of processes and considerably reduce the discomfort barrier, making the work of the reporter and of the reader easier. But there is nothing for free - a detailed description

of sequences of activities takes time. It requires determination and honesty, if the whole effort is to lead to understanding rather than to misinformation or camouflage of our failures.

4. Discussion

The MEMORIA exploratory prototype is first and foremost an effort to build a tool that should help us meet the requirements of scientific integrity (*e.g.*, ensuring the traceability, transmissibility and verifiability of scientific results) and the challenges of open science (providing free access to the content produced), allowing methodological comparisons within the framework of intra-, inter- and multidisciplinary work. A central point of the approach is the will to develop visual interfaces providing access to resources and empowering a direct analysis of the information gathered.

The MEMORIA visual interface gives access to *metadata, paradata* (structured within workflow diagrams) and dynamic visualisation tools. It allows the human analyst to interact with complex, abundant data about research results and the history of their production. It therefore helps us to trace our research activity, and can give us keys to a better understanding of our working methods and of their evolution. But any tool - like a knife or an information system - can be used properly and inappropriately, for good and bad purposes. And so the Memoria IS has its potential - without seeing it, we would not have committed ourselves for eight years to its slow, successive construction - and its limitations. It is difficult to list them all in an organised way, because whether one considers them to be positives or not can be relative. Positive aspects of the system and its benefits include:

- *documentary potential* an archive of traces of our professional activity, allowing us to store and share thematically structured collections of metadata and paradata, which can be exploited in other formats (*e.g.*, XML, JSON, text),
- potential role of the *theoretical/tacit knowledge-sharing environment* possibility of sharing experiences and practical (tacit) knowledge with others (*cf.* 'theoretical process'),
- *innovative/creative visual analytical framework* using collected data/information to analyse relations, trends and exceptions using dynamic visualisation tools,
- *support for the planning of scientific protocols* based on records of previous experiments (*cf.* 'project process')
- possibly a groundbreaking approach to meaningful documenting¹⁰ using the system can allow us to look at our own work from a different perspective. It helps to be aware of a whole research process, of what has been done or abandoned, and of how it was achieved. It puts a spotlight on the need to take notes focusing on choices during the execution ('doing') phase.

However, each of the abovementioned points presents some methodological and practical limitations. Some of these are linked to our early choices. Its innovative nature results in a steep initial learning curve, one that requires an intellectual involvement based on one's deontology. Structuration of the memoria workflow diagrams requires being keen to model one's own knowledge and this exercise may be somewhat time-consuming. Additionally, potential users should be open to learn meaningfully, and this ... requires an emotional and intellectual involvement to gain new insights through an autonomous discovery ... [38].

It should not be expected that this approach will suit everyone. A variety of reasons can be mentioned, such as:

 $^{^{10}}$ In reference to the notions of *rote learning* and *meaningful learning* [38]

- individuals may vary in their ability to describe the protocols in which they participated (*e.g.*, difficulty to decide what is important to say, difficulty in coherently conveying complex information),
- users may lack experience in conceptual modelling or graphic interpretation skills,
- users may lack willingness to explore ways of passing their experience to others,
- they may simply lack reliability or accurateness¹¹.

The first and second set of difficulties is not insurmountable - these skills can be learned, trained and refined.

Others limitations are more fundamental, may their origin be human or technological. The very fact of using an information system is, in a sense, a limitation and a difficulty in itself - longevity and sustainability of *web-based information systems*. The constant development and evolution of technology requires continuous mobilisation to ensure functionality of such systems (*e.g.*, maintenance, development, user support and funding). MEMORIA is an exploratory system that requires on-going development and adaptation. Finding a formal development framework that would ensure continuity of human resources and guarantee stable implementation is already giving us trouble.

The documentary potential of the MEMORIA system is natively blunted by its *purely digital nature entailing a certain fragility* of the stored data. Since years we hear about the necessity of digitalisation. Now we face an ever-increasing volume of digital documents occupying the disks of servers around the world. The risks involved include ensuring the long-term accessibility and readability of this data. Digital data are not less fragile than analogue ones, they are just different¹². The numerical/analogue data archiving procedures considered in the 1990s¹³ could be a good solution, for example, for archiving export files in PDF format.

The MEMORIA system may play the role of a *knowledge-sharing and knowledge-generating environment*. This requires reliable data within the system, and the correctness of the data entered depends entirely on its users. A source of data on scientific processes can only come from those directly involved in them. So far, few of our colleagues are willing to attempt a systematic description of their work - even of parts of it. The main argument here is *lack of time*¹⁴. From observations and a survey we conducted in our environment, it appears that the documentation of scientific processes is perceived as a crutch that slows down the possibility of movement and action. Still it should be clear that without a documentary effort and without making the documented data and associated scientific protocols openly available, all of what we have done cannot survive and serve others, cannot enter the bloodstream of science, nourish and revitalise it – unless we see our professional activity only as the completion of tasks.

Our actions depend first and foremost on an acute awareness of purpose. For what purpose and to whom should the data we collect be useful? Why and for what purpose should we document?

¹¹ The use of collected *meta*- and *paradata* to *design new scientific processes and protocols*, despite its potentially encouraging nature, can also have its dark side - *e.g.*, the 'copy and paste' syndrome. We know from experience that the misuse of this procedure, which speeds up the work to some extent, leads to an ill-considered, automatic use of one's own or third-party contributions.

¹² One solar storm in the near or distant future may erase them.

 $^{^{\}rm 13}$ digital to microfilm for example

¹⁴ Some people feel a kind of frustration, but do not give themselves the right to slow down the pace of action. There are also calls for a move towards a "slow science". The idea of "slow science" could be a way to reduce the huge amount of data, information and publications that are currently being produced, into smaller, better verified, more robustly produced and documented material.

Besides, all the data, information and publications being produced today will not be stored indefinitely. Not only because of the increased costs incurred to store and keep them continuously available, but for purely pragmatic reasons: not all files deserve to be stored [4]. We are already drowning in an ocean of unverifiable information and undocumented data without being able to find what we are looking for, even though we know for sure it exists. Determining how to sort the *wheat from the chaff* is a very difficult question, beyond our competence and the scope of this paper - we have not reached that point yet. For now, we are looking for ways to encourage 'harvesting'.

P. Fox recommends to: ... Develop incentives (both carrots and sticks) to induce data providers to develop metadata and data products that will be usable by both narrow initial users of data and the wider community of interdisciplinary users reusing data for other purposes. ... [17]. Among the incentives, he sees wider data use and data citations. Among the 'sticks' he proposes contingent funding and contingent publication of papers.

4.1 necessity of sticks and carrots

Let's face it, documenting is not particularly exciting! Most people we know wilt when they hear about the need for record-keeping. Within the Memoria IS, we have tried to incorporate several incentives such as a neat working environment to support the intellectual effort of description, involving visual thinking, design of visualisation tools that provide answer to user's questions, or offering converted metadata in a stable, human-readable format (PDF). Further improvements are possible. Introduction of the possibility of grouping the completion of certain metadata/paradata common to various activities to allow swifter form filling. The paradata structured within *memoria workflow diagrams* could be accessible as a text and read aloud using a text to speech voice reader for blind or partially sighted persons.

But there are also some 'carrots' that are not in our hands, those recommended by P. Fox, or their variations, for example establishing regulations so that the publication of open data enriched with how-to (*i.e.* paradata) becomes an act of publication of equal or increased value to researchers than the publication of an academic research paper.

The sticks also are necessary, but these are not at all within our reach (*e.g.,* authorisation of research structures on condition that they have internal regulations requiring members to work systematically with open data + paradata, support research and applications aimed at improving cross- and interdisciplinary discovery and reuse of data and results [17]).

Without a subtle and clever combination of reward and correction, it is virtually impossible to change human inertia.

By designing and developing Memoria IS, we have tried to address the problem of a shortage of metadata and paradata in documentation practices at the local level (our lab). Our aim is not to convince anyone to abandon existing documentation practices, but rather to encourage an interdisciplinary reflection on the use, in one way or another, of theoretical principles or practical solutions proposed by the system.

We need some time to thoroughly test and evaluate the documentation approach we have developed. We believe that after a couple of trials involving taking notes and structuring one's mental map of the process, and feeding them with paradata, it will come to light that working in this way - perhaps more slowly than usually - one can work more consciously and, who knows, maybe more effectively in the long run, without repeating the same mistakes and by drawing on one's own and others' work.

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Data, scripts, code, and supplementary information availability

Link to the MEMORIA IS website: http://memoria-dev.gamsau.archi.fr/is/enter.php

Link to the *MEMORIA sandbox* -a "*hands on*" platform that allows potential users of the MEMORIA IS to try out the system and to explore the notions of output, composition, publication, processes and activities, or expertise: *https://sandbox.memoria.map.cnrs.fr/is/enter.php*

Link to the MEMORIA project website: http://memoria.gamsau.archi.fr/projet/objectives.php?lang=en,

The classification of the 285 activities present in the MEMORIA information system in May 2022. (PDF): *http://memoria.gamsau.archi.fr/projet/pdf/2022_MEMORIAact.pdf*

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Appendix 1

groups of activities vs. data lifecycle

The division of activities into the five groups is sometimes perceived – especially in data science circles - as an approach based on data lifecycle¹⁵. It would be dishonest not to deny this fact: our work was in no way inspired by this ambition. However, a close look at approaches in data lifecycle management allowed us to draw some interesting conclusions and to learn something new.

The practices focused on data lifecycles or persistence are conceptualised differently in different communities. Although they share similar objectives (*i.e.* to manage data throughout its existence), they vary in terms of the granularity of the problem presentation (containing a different number of stages), the type of data involved (*e.g.*, business, government related data, scientific data) and the approaches (type of actions). Even a cursory analysis of a selection 'data lifecycle' diagrams (Fig 5) reveals the absence of consistent regularities of the succession of phases proposed in different contexts and for different data – only the position of a 'data acquisition steps' (red colour) might be seen as an example of a common trend. The presence of a deletion phase present only in some procedures is also revealing. In some data management groups, the issue of data overflow and thus the need for regular data filtering and scheduled deletion is already noted and integrated – in some communities only.

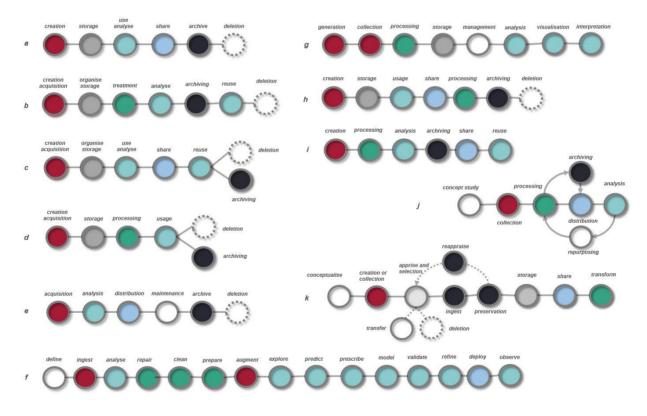


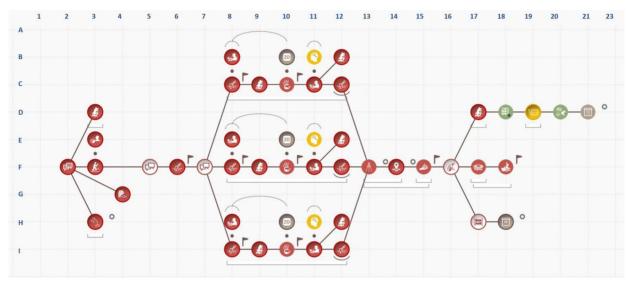
Figure a1 – Eleven graphs representing successive phases in data flow management (progression from left to right) put forward for: business data management (a- <u>IBM</u>, b- <u>talented.com</u>, d - <u>startupgeek</u>, g- <u>Harvard</u> <u>Business School</u>), geospatial data management (e- <u>Sanborn</u>), governmental data policy (<u>c- NSW government</u>), data management and analytics (h- <u>ClicData</u>, f- <u>Trust Insights</u>), research data (i- <u>Nanyang Technical University</u>),

¹⁵ Although this term is widely used, we will try to avoid it whenever possible, as it contains a semantically double-false element - *'lifecycle'*. In most cases, the term does not refer to any cyclical process, but only to a simple succession of actions/practices. Nor does it refer to 'life' as such, but rather to the *persistence* of data.

data curation (k- <u>Digital Curation Centre</u>), medical data (j- <u>University of Nebraska</u>). Original graphics have been redrawn and interpreted by authors – colours were introduced to underline order of steps dedicated to similar goal-oriented activities (e.g., the 'ingest' phase in schemes k and f is denoted by a different colour, as the same term is used in these cases in other contexts. It is difficult to discern consistent regularities of the series of actions proposed in different contexts and for different data. The presence of a deletion phase present only in some procedures is also a tell-tale sign.

Appendix 2

Memoria workflow diagram - archaeological survey on the basis of an archaeological report <*https://sandbox.memoria.map.cnrs.fr/is/enter.php?show=process&_op=set&id=118>*. The grey circles indicate the moments at which the output data (identified in the system) appears. The diagram 'tells' the following story:



The initial phase of the operation begins with a discussion between the participants (conjecture) (F2).

From this point onwards, four parallel activities are undertaken: (D3) a photographic survey of the chapel, the facades of the houses in the hamlet, the site, - a repetitive activity before and during the excavation, (F3) surface exploration during the preliminary visit combined with (E3) potential onsite observation, (G4) non-intrusive exploration of the chapel - possibly before and during excavation, (H3) initiation of the documentary research - possibly before and during excavation.

(F5) possible organisational discussions after the pre-visit, followed by (F6) outset of excavation – opening of three parallel trenches (mechanical shovel). From now on, excavation work is carried out in parallel (*conjecture*) in three trenches.

Work carried out in each of the trench concerned (*hypothesis*): (C-F-I8) iterative hand excavation combined with (B-E-H8) subsurface observation, followed by (C-F-I9) photographic documentation and (C-F-I10/B-E-H10) inventory of stratigraphic units (measurements and documentation). The whole sequence is repeated until an artefact is discovered. In this case finds are examined (*first interpretations?*) (C-F-I11/B-E-H11) photographed (B-E-H12). Than follows a cautious hand excavation process (C-F-I12).

In the case of finds collecting, the following activities are carried out (*hypothesis*): (**F13**) a topographic survey of the test pits, (**F14**) referencing localisation (of each artefact), (**F15**) and finds collection (repetitive sequences of activities) - the finds are then possibly cleaned (**F16**),

From this point, three parallel activities are undertaken (*conjecture*): (**F17**) site cover up and backfilling (**F18**) - carried out successively trench by trench (*conjecture*), (**D17**) photographic documentation of closing operations, followed by possible selection of photographs for storage (**D18**), their annotation (**D19**), classification of photographs taken during the operation (**D20**) and digital archiving of the entire collection (**D21**), as well as on-site storage of finds (**H17**) and physical archiving (**H18**).